

**THIS IS NOT A PROXY SOLICITATION**

**VOTING BALLOT/PROXY**

Please mark as applicable:

**Vote By Ballot:** The undersigned stockholder of CEMEX Holdings Philippines, Inc. (the "Corporation") casts his/her vote on the agenda items for the Annual Meeting of Stockholders on June 2, 2021, by marking the appropriate boxes below

**Vote By Proxy:** The undersigned stockholder of CEMEX Holdings Philippines, Inc. (the "Corporation") hereby appoints \_\_\_\_\_, or in his/her absence, *the Chairman of the Meeting*, as attorney-in-fact and proxy, to represent and vote all shares registered in the name of undersigned stockholder, at the Annual Meeting of Stockholders on June 2, 2021 and any of its adjournment(s). **The undersigned directs the proxy to vote on the agenda items in accordance with the manner expressly provided below.**

Agenda Item	Matter	Yes	No	Abstain
3	Approval of the Minutes of the Annual Meeting of Stockholders held on June 24, 2020			
5	Approval of the 2020 Annual Report and Audited Financial Statements as of December 31, 2020			
6	Ratification and Approval of the Acts of the Board of Directors and Management			
7	Election for Directors: Name	No. of Votes in Favor	No. of Votes Against	Abstain
	Pedro <u>Roxas</u> (independent director)			
	Alfredo S. <u>Panlilio</u> (independent director)			
	Eleanor M. <u>Hilado</u> (independent director)			
	Sergio Mauricio <u>Menéndez</u> Medina			
	Ignacio Alejandro <u>Mijares</u> Elizondo			
	Alejandro <u>Garcia</u> Cogollos			
	Antonio Ivan <u>Sanchez</u> Ugarte			
	Maria <u>Garcia</u> Villan			
	<b>FURTHER INSTRUCTIONS:</b> To withhold authority to vote for any individual nominee, please line-through or strike out the name of the nominee			
8	Appointment of External Auditor for fiscal year 2021			
9	Any issue or question that may arise related to any item in the Agenda of the meeting			

Signed this \_\_\_\_\_ day of \_\_\_\_\_ 2021.

\_\_\_\_\_  
PRINTED NAME OF STOCKHOLDER

\_\_\_\_\_  
SIGNATURE OF STOCKHOLDER/  
NAME AND SIGNATURE OR AUTHORIZED REPRESENTATIVE\*

Total No. of Shares Owned/Held

**\*Where a representative will sign on behalf of a stockholder, this ballot/proxy must be submitted together with a duly executed Special/General Power of Attorney showing the authority of the signatory to sign on behalf of the stockholder. For a corporate stockholder, this ballot/proxy must be accompanied by its Corporate Secretary's certification, certifying to the representative's authority to represent the stockholder and sign on behalf of the stockholder. This ballot/proxy should be received by the Corporate Secretary on or before May 26, 2021.**

**THIS BALLOT/ PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED IN THE MANNER AS DIRECTED HEREIN BY THE STOCKHOLDER(S). IF NO SPECIFIC DIRECTION IS MADE REGARDING THE ELECTION OF ALL OF THE NOMINEES, THIS PROXY WILL BE VOTED IN FAVOR OF THE ELECTION OF ALL NOMINEES. IF NO DIRECTION IS MADE (i) FOR ANY OF THE OTHER AGENDA ITEMS, THIS PROXY WILL BE VOTED FOR THE APPROVAL OF THE RELEVANT MATTER STATED AND (ii) FOR SUCH OTHER MATTERS AS MAY PROPERLY COME BEFORE THE MEETING. THIS PROXY WILL BE VOTED IN THE MANNER DESCRIBED IN THE INFORMATION STATEMENT AND/OR AS RECOMMENDED BY THE BOARD OF DIRECTORS.**

A stockholder voting by proxy has the power to revoke the proxy at least FIVE (5) days before the meeting. Notarization of this ballot/proxy is not required.